



UNIVERSITY OF SOUTH ALABAMA

Dr. Keith Sessions
Executive Director, Alabama Transfers
101 South Brundidge Street, Suite 107
Troy University ELC Building
Troy, Alabama 36081

Dear Dr. Sessions,

I hope this letter finds you well. I am writing to request a change in the University of South Alabama's primary representation on the Articulation and General Studies Committee (AGSC). First, we want to express our sincere gratitude to Dr. Julie Estis for her dedicated service and leadership during her time representing the university on the committee. Based on Dr. Estis's recommendation to strengthen our institutional alignment with the ongoing work of the AGSC, we request that our primary representation shift to Dr. Nicole Carr, Associate Vice President for Student Academic Success.

Dr. Carr's unit directly oversees Academic Advising, Transfer Services, and our Pathway USA program, which leads our strategic partnerships with two-year community colleges. Under her leadership, the university has made significant strides in student access and persistence, including leading initiatives that contributed to a substantial 20% increase in freshman retention and earning national recognition as a finalist for the APLU Degree Completion Award. Her extensive track record of removing barriers to degree completion and supporting transfer students makes her exceptionally well-suited to support the statewide mission of the AGSC moving forward.

Please update your records to reflect Dr. Carr's contact information as our primary representative:

Dr. Nicole Carr
Associate Vice President for Student Academic Success
University of South Alabama
111 Student Services Drive, Suite 1325
Mobile, AL 36688
ntcarr@southalabama.edu
(251) 460-6475

Please note that Dr. Eric Loomis will continue to serve as the University of South Alabama's Alternate representative, and Dr. Beth Shepherd will continue her service on the General Education Subcommittee. We remain grateful for the vital work Alabama Transfers does to simplify the credit transfer process across our state's public institutions. We highly value this partnership and its positive impact on Alabama students.

If you need any additional details or have any questions, please feel free to reach out.

Sincerely,

Jo Bonner
President

OFFICE OF THE PRESIDENT

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